

X Congreso AECPA

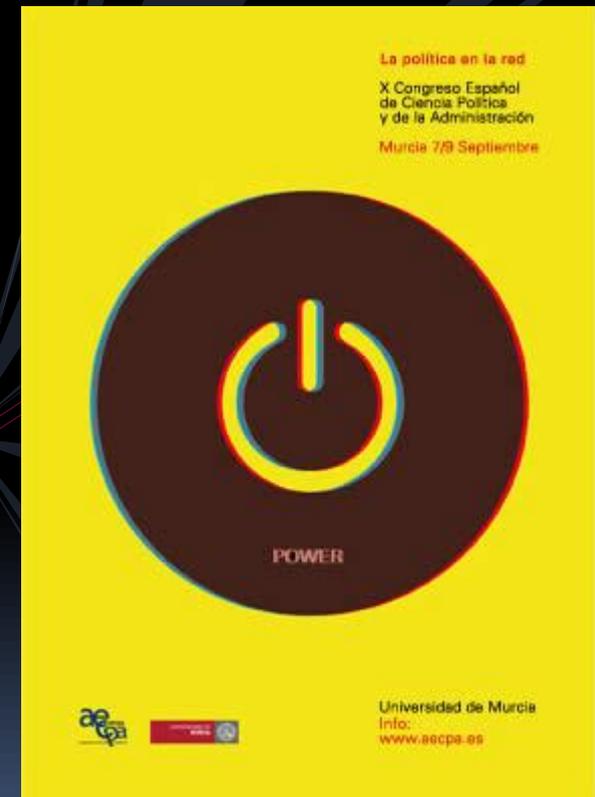
Murcia, 7 al 9 de septiembre de 2011

GT 6.1 Estudios estratégicos en el s. XXI:
Análisis y Gestión de los nuevos
conflictos Working

**“Un cuarto de siglo de
participación española
en guerras asimétricas:
Lecciones aprendidas”**

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“Spanish Asymmetric Warfare Experience”

SAMPLE:

	Officers	NCOs	Rank & File	Total
Air Force	5	--	--	5
Navy	6	5	20	31
Army	19	10	27	56
Total	30	15	47	92

- (i) Navy: Marines, submarines and auxiliaries navigation (Sonar, radio operator, machinery, administration...). The interviews were conducted in San Fernando (Cadis), Cartagena (Murcia) and Rota (Cadis)
- (ii) Army: Infantry (Light Infantry, Armoured Infantry, Parachutists), Artillery, Engineers. The interviews were conducted in Segovia, Madrid and Canary Islands
- (iii) Air force: Pilots. The interviews were conducted in Madrid, Zaragoza and Seville



Preliminary Conclusions

a/ International missions are regarded as a positive experience by military

b/ Contacts with local population are good and cordial, whereas interaction with international troops is generally excellent

c/ Military tend to regard the mass media with great suspicion

d/ There is a clear difference between the institutional/occupational military models,

(i) Motivation: Rank and file tend to seek personal growing (i.e., economically), whilst officers and most NCOs seek professional growing

(ii) ROE's: rank and file have no clear opinion, while officers and most of NCO's have quite negative opinions

f/ Missions do not cause serious family-related problems. In case problems arise, relatives are the most important support to solve the situation

g/ Generally speaking, there are no serious problems readapting to normal life caused by missions

Missions

The Missions

- 1.-Name: ISAF, UNIFIL, KFOR, Operation Atalanta, Iraqi Freedom, EUFOR ALTHEA, MINUSTAH, EUFOR CHAD RCA, Solidarity Response
- 2.-Place: Afghanistan, Lebanon, Somalia, Kosovo, Bosnia, Iraq, Haiti, Chad, Indonesia
- 3.-Duration: average of 4-6 months
- 4.-Role: pilots, shooters, machine gunners, drivers, liaison officers, sonar operators, boat machine operators, clerical staff

First impressions.

<i>a / Cultural (whether westernized or not)</i>	9.5%
<i>b / Poverty, misery, inequality, underdevelopment</i>	18.3%
<i>c / Tranquility, peace</i>	14.4%
<i>d / Destruction, devastation</i>	7.7%
<i>e / Unease ("this is a war"), anxiety, disorientation</i>	8.7%
<i>f / Newness</i>	14.4%
<i>g / Differences between missions</i>	1.9%
<i>h / Other</i>	15.4%
<i>i / No answer</i>	9.6%

Interaction with other role actors

No contact with local or international actors: None

1.- With local actors

2.1.Armed Forces

<i>a/ No answer,</i>	<i>2.9%</i>
<i>b/ No,</i>	<i>40.6%</i>
<i>b/ Yes,</i>	<i>56.5%</i>

Contact Types :

<i>- Patrol,</i>	<i>39.6%</i>
<i>- Check-point set,</i>	<i>13.2%</i>
<i>- Training,</i>	<i>13.2%</i>

Assessment

<i>a/ Positive,</i>	<i>50%</i>
<i>b/ Negative due to suspicion or mistrust,</i>	<i>14.5%</i>
<i>c/ Negative due to non-cooperation,</i>	<i>12.9%</i>
<i>d/ Negative, giving no reason,</i>	<i>6.4%</i>
<i>e/ No answer,</i>	<i>16.1%</i>

Interaction with other role actors

2.2. Authorities

<i>a/ No answer</i>	7.7, %
<i>b No,</i>	54.8 %
<i>c/Yes,</i>	37.5%

Type of authorities:

<i>a / Mayor,</i>	50%
<i>b / Religious leaders,</i>	25%
<i>c / Political leaders,</i>	25%

Assessment

<i>- Positive,</i>	57.9%
<i>- Negative for parasitism ("they try to get anything from us"),</i>	5.3%
<i>-Negative for other reasons,</i>	13.2%
<i>- No answer,</i>	23.7%

Interaction with other role actors

2.3. Local population

a/ No answer, 2.9%,
b/ No, 11.5%
c/ Yes, 85.6%,

Contact type:

Sportive, 3.65%
Humanitarian (medical, food), 14.6%
Military bases' local civilian personnel, 18.3%
Reconstruction tasks (infrastructures), 3.65%
Educational, 3.65%

Interaction with other role actors (ii)

Assessment:

<i>Positive,</i>	<i>60%</i>
<i>Negative for being perceived as an invading army,</i>	<i>13.3%</i>
<i>Negative for the religious factor,</i>	<i>4.4%</i>
<i>Negative for they don't feel they receive benefits,</i>	<i>2.2%</i>
<i>Negative for lack of cooperation (indifference),</i>	<i>5.6%</i>
<i>Negative for other reasons,</i>	<i>3.3%</i>
<i>No specification,</i>	<i>11.2%</i>

Interaction with other role actors

3.- With international actors

3.1. Armed Forces

a/ No answer 4.8%,
b/ No, 11.5%
c/ Yes, 83.7%,

Types of contact:

Informal, 30.8%
Formal, 69.2%

Interaction with other role actors (ii)

Assessment:

<i>Negative,</i>	6.7%
<i>Positive for learning new procedures,</i>	6.7%
<i>Positive for knowing other cultures,</i>	1.1%
<i>Positive for they are positive allies (solidarity),</i>	4.5%
<i>Positive for working together,</i>	1.1%
<i>Positive, with no explanation,</i>	62.9%
<i>No answer,</i>	16.9%

Language as a relationship factor:

<i>Has no problem to interact with foreign troops ,</i>	37.2%
<i>Idiomatic differences are a barrier to interact with foreign troops,</i>	62.8%

Interaction with other role actors

List of countries with whom the Spanish Armed Forces have worked together:

Country (good relationship / total)

France	(21/21)	Nepal	(1/1)
United States	(19/20)	Chile	(1/1)
Italy	(16/17)	Bulgaria	(1/1)
Germany	(9/9)	Japan	(1/1)
Poland	(6/7)	Norway	(1/1)
United Kingdom	(5/5)	Cyprus	(1/1)
Indonesia	(5/5)	Indonesia	(1/1)
China	(3/3)	Australia	(1/1)
Ireland	(2/2)	Denmark	(1/1)
Portugal	(2/2)	Morocco	(1/1)
Malaysia	(2/2)	Croatia	(1/1)
Netherlands	(1/1)	Canada	(1/1)

Interaction with other role actors

3.2. International Organizations (institutions)

a/ No answer, 6.7%

b/ No, 71.2%

c/ Yes, 22.1%

Which ones?:

UN World Food Program, 33.4%

ACNUR, 8.3%

Other UN agencies 32.3%

NATO civilian staff 26%

Interaction with other role actors

3.3. NGO

a/ No answer,	4.8%
b/ No,	66.3%
c/ Yes,	28.9%

1.-Typologies:

- International,	3.3%
- National,	6.6%
- AECI (Spanish Agency for the Development Cooperation),	20%
- No specification,	70.1%

2.-Assessment:

<i>Positive (giving no reason),</i>	<i>40%</i>
<i>Positive for collaboration, mutual learning,</i>	<i>6.7%</i>
<i>Negative for they don't pay attention to our suggestions,</i>	<i>3.3%</i>
<i>Negative for they don't have clear goals,</i>	<i>3.3%</i>
<i>Negative for we have different objectives,</i>	<i>10%</i>
<i>Negative for they just want security,</i>	<i>6.7%</i>
<i>No specification,</i>	<i>30%</i>

Interaction with other role actors

4.- Journalists:

a/ No, 56.7%
b/ Yes, 43.3%

1.-Type of journalist:

Working for the Ministry of Defence, 4.4%
Not working for the Ministry of Defence, 26.6%
No specification, 69%

2.-Assessment:

Two previous issues must be taken into account:

- 1: Talking to journalists is prohibited, unless a permission is given. They convey the information through the information board
- 2: Military personnel is given patterns of answers before the press interviews

- Positive (giving no reason), 48.6%
- Negative for distrusting, 20%
- Negative for the pressmen distort the information, 8.5%
- Negative for they don't appreciate our work, 5.7%
- Negative with no specification, 17.2%

On the overall: Positive, 48.6% / Negative 51.4%

Rules Of Engagement (ROE)

<i>a/ No answer,</i>	23.1%
<i>b/ Adequate,</i>	34.6%
<i>c/ Inadequate for they're too restrictive on the use of force,</i>	27.9%
<i>d/ Inadequate for they're not clear,</i>	4.8%
<i>e/ Inadequate for they impede a quick reaction time,</i>	1%
<i>f/ Inadequate for other reasons,</i>	1%
<i>g/ Inadequate with no specification,</i>	7.7%

Overall: Adequate, 34.6%
 Inadequate, 42.4%

Rules Of Engagement (ROE)

List of missions and % of adequate / inadequate / no answer on ROE

Mission	Number of Missions	Adequate	Inadequate	No answer
Lebanon	45	44%	40%	16%
Afghanistan	22	45%	36%	19%
Somalia	19	21%	47%	32%
Kosovo	15	26%	60%	14%
Bosnia-Herz.	16	44%	38%	18%
Iraq	9	66%	22%	12%
Haiti	5	20%	20%	60%
Chad	1	0%	100%	0%
Indonesia	1	100%	0%	0%
Total	133	40%	41%	19%

Training and education

1.-Length

<i>a/ 6 months (4 generals, 2 specifics),</i>	<i>42.4%</i>
<i>b/ 15 days,</i>	<i>15.2%</i>
<i>c/ Few days,</i>	<i>42.4%</i>

2.-Assessment

<i>a/Adequate (it helps to fulfil the objectives),</i>	<i>58.7</i>
<i>b/ Inadequate for it is null or even inexistent ,</i>	<i>8.7</i>
<i>c/ Inadequate for scarce specialization and cultural tips),</i>	<i>11.5</i>
<i>d/ Inadequate for too brief in time,</i>	<i>1</i>
<i>e/ Inadequate for it does not reflects the mission features,</i>	<i>4.8</i>
<i>f/ Inadequate for the equipment used during the training and during the mission are not the same,</i>	<i>7.7</i>
<i>g/ Inadequate, giving no reason,</i>	<i>3.8</i>
<i>h/ No answer ,</i>	<i>3.8</i>

Operational experiences

Experience

1.- Casuistic:

<i>a/ No answer,</i>	2.8%
<i>b/ Apply the acquired knowledge ,</i>	35.1%
<i>c/ Know other cultures,</i>	49.3%
<i>d/ Shortage of resources, compensated by professionalism,</i>	4.2%
<i>e/ A larger budget is needed,</i>	5.5%
<i>f/ Abandonment,</i>	1.5%
<i>g/ International coalitions work too slowly,</i>	1.5%

2.- Hostile fire:

<i>a/ Yes,</i>	14.4%
<i>b/ No,</i>	75%
<i>c/ No answer,</i>	10.6%

3.- Performance

<i>a/ Fulfilment of the objectives of the mission,</i>	20.2%
<i>b/ Personal performance,</i>	74%
<i>c/ No answer,</i>	5.8%

Global evaluation of missions

F.- Enrichment:

1.- Cultural

<i>a/ Warfare tourism,</i>	33.4%
<i>b/ Clash,</i>	36.3%
<i>c/ Comparison of the culture of each mission,</i>	30.3%

2.- Personal

<i>a/ I get to appreciate my life and everything I have ,</i>	21%
<i>b/ I gain experience,</i>	70.5%
<i>c/ Maturity,</i>	6.4%
<i>d/ I gain self-confidence</i>	2.1%

Improvements

a/ No, 57.7%

b/ Yes, 42.3%

Which ones:

- <i>Equipment (weapons, vehicles, facilities),</i>	<i>69.2%</i>
- <i>Life conditions,</i>	<i>2.2%</i>
- <i>Spare time,</i>	<i>6.6%</i>
- <i>Shorten the duration of the mission,</i>	<i>4.4%</i>
- <i>Stop limiting the number of personnel to be deployed</i>	<i>4.4%</i>
- <i>Idiomatic skills of the military personnel,</i>	<i>4.4%</i>
- <i>Higher autonomy of decision and action to the commanders on the field,</i>	<i>8.8%</i>

Motivations

<i>a/ No answer,</i>	<i>1%</i>
<i>b/ Compulsory,</i>	<i>4.8%</i>
<i>c/ I follow my unit,</i>	<i>18.3%</i>
<i>d/ I volunteer,</i>	<i>75.9%</i>

Motivations for going voluntarily:

<i>Earn money,</i>	<i>20.2%</i>
<i>Live and adventure / personal experience,</i>	<i>17.7 %</i>
<i>Live a professional experience,</i>	<i>41.8%</i>
<i>Feel useful,</i>	<i>17.8%</i>
<i>Implement training formation</i>	<i>2.5%</i>



Family problems

a/ No, 76%

b/ Yes, 24%

Types:

Partner,

48%

Support of the family,

52%



Pressure, tension or stress

a/ No answer, 1.9%

b/ No, 83.7%

c/ Yes, 14.4%

1.-Types

(i) Pressure, 40%

(ii) Overwork, 6.7%

(iii) Mission work pace too demanding, 53.3%

2.- How did you manage it?

(i) Support from the mates, 37.5%

(ii) Practicing sport, 12.5%

(iii) Being busy, 50%



Post-Mission problems

Problems readapting to everyday life

a/ No, 59.6%

b/ Yes, 40.4%

How long did they last:

Matter of days, 50%

Matter of weeks, 31%

No specification, 19%



**Thank you very much for your attention
Murcia, September 9th, 2011**